

Digital Transformation

## **Quarterly Statement**

as at 31 December 2015



## Key Figures

IFRS

in KEUR	10/2015 – 12/2015	10/2014 – 12/2014	Difference	in %
<b>Earnings situation</b>				
Sales revenues	70,781	61,403	9,378	15%
EBITDA	7,969	7,159	810	11%
EBITDA margin (in %)	11.3	11.7		
EBIT	5,760	5,257	503	10%
EBIT margin (in %)	8.1	8.6		
Earnings after tax	3,659	2,314	1,345	58%
<b>Employees</b>				
Number of employees (period end)	1,229	1,121	108	10%
Number of full-time equivalents (ø)	1,086	998	88	9%
<b>Share</b>				
Number of shares (ø)	4,982,000	4,982,000	0	0%
Earnings per share (in EUR)	0.73	0.46	0.27	59%

\* Prior year adjusted according to the 2014/15 consolidated financial statements

in %	10/2015 – 12/2015	10/2014 – 09/2015	Difference
<b>Non-financial performance indicators**</b>			
Employee retention	94.7	95.6	n.a.
Health index	96.7	97.0	n.a.

\*\* Prior year: Full-year value

in KEUR	31.12.2015	30.09.2015	Difference	in %
<b>Balance Sheet</b>				
Total assets	161,939	167,977	-6,038	-4%
Shareholders' equity	57,486	53,805	3,681	7%
Equity ratio (in %)	35	32		
Net liquidity	6,229	3,513	2,716	77%

*Certain statements within this quarterly statement constitute forward-looking statements that involve forecasts, estimates or expectations and are subject to risks and uncertainties. The actual results, performance and achievements can deviate from those expressed or implied in these forward-looking statements. Changes in the general economic and competitive situation, particularly in the core business divisions and markets, and changes in legislation, particularly those related to taxes, can cause such deviations. The German-language version of this interim report is definitive.*

*The company assumes no obligation to update statements made in this quarterly statement.*

# Consolidated Quarterly Statement of All for One Steeb AG

from 1 October to 31 December 2015

All for One Steeb AG's financial year 2015/16 deviates from the calendar year and begins on 1 October 2015 and ends on 30 September 2016. The current reporting period for the 1st quarter covers the timeframe of 1 October to 31 December 2015, as well as the corresponding prior-year period. The consolidated quarterly statement of All for One Steeb AG as at 31 December 2015 was prepared in accordance with the International Financial Reporting Standards (IFRS) as formulated by the International Accounting Standards Board (IASB) and complies with §51a of the rules and regulations of the »Frankfurter Wertpapierbörse« (FWB, the Frankfurt Stock Exchange). The consolidated quarterly statement has not been audited.

## General Information

Annotated prior-year figures were adjusted (see section J in the notes to the consolidated financial statements, page 61ff., in the Annual Report 2014/15).

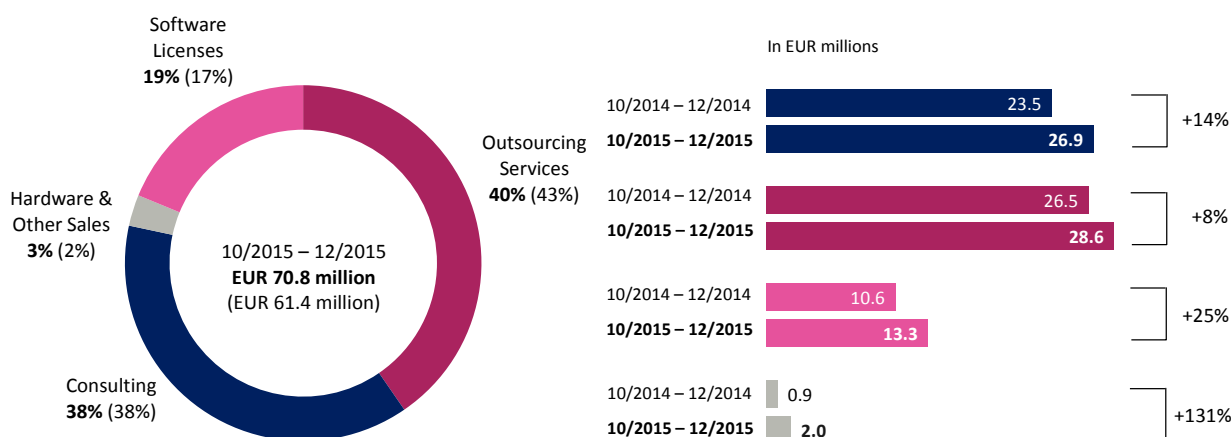
## Sales and Earnings Performance

### Quarterly sales up 15% / Software license revenues up 25% due in large part to SAP HANA

In this 3-month period All for One Steeb AG achieved an increase in sales revenues of 15% to EUR 70.8 million (Oct 2014 – Dec 2014: EUR 61.4 million). We posted noticeable gains in all types of revenues in line with our integrated business model of being a full-service provider for all things relating to SAP, information technology and business.

### Sales by Type

(Deviations result from the calculation of values in KEUR, figures may contain rounding differences)



Our managed cloud services benefit from innovations such as the advancing digital transformation. As a result of this, recurring sales revenues from outsourcing services (including cloud services and software maintenance) posted a gain of 8% to EUR 28.6 million (Oct 2014 – Dec 2014: EUR 26.5 million) in the current 3-month period. This gain is due not only to continuously adding new customers, but also to expanding our range of products and services among our established customers, such as by operating HANA or Microsoft e-mail landscapes in connection with SAP enterprise software within our data centers. A particularly large increase in license revenues resulted in the proportion of recurring revenues from outsourcing services (including cloud services and software maintenance) to total sales declining from 43% (Oct 2014 – Dec 2014) to 40% (Oct 2015 – Dec 2015).

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The 3-month revenues from the sale of software licenses increased significantly by 25% to EUR 13.3 million (Oct 2014 – Dec 2014: EUR 10.6 million). SAP S/4HANA was launched in February 2015 and is the successor for the SAP Business Suite. Here again, this is an area for which small to mid-sized enterprises are positioning themselves to reap real-time benefits. SAP HANA is now being used to a much greater degree within the SAP new customer business than conventional relational database platforms. Multiple projects also ensure a high level of utilisation of our consulting teams. All of this enabled us to post a gain in consulting revenues of 14% to EUR 26.9 million (Oct 2014 – Dec 2014: EUR 23.5 million).

**EBITDA improves from EUR 7.2 million to 8.0 million / EBIT up 10% / EBIT margin of 8.1%**

The cost of materials ratio increased from 36% (Oct 2014 – Dec 2014) to 39% (Oct 2015 – Dec 2015). Besides purchased services, the cost of materials primarily includes the costs of acquiring SAP software licensing rights and the expenses for SAP maintenance agreements. Personnel expenses increased disproportionately small in relation to sales performance by 11% to EUR 26.8 million (Oct 2014 – Dec 2014: EUR 24.2 million). For that reason, the share of personnel expenses to sales revenues declined from 39% (Oct 2014 – Dec 2014) to 38% (Oct 2015 – Dec 2015). The other operating expenses increased 9% to EUR 9.3 million (Oct 2014 – Dec 2014: EUR 8.5 million). The ratio of these expenses to total sales decreased slightly from 14% (Oct 2014 – Dec 2014) to 13% (Oct 2015 – Dec 2015). Depreciation and amortisation totalled EUR 2.2 million, which was 16% higher than the prior year level (Oct 2014 – Dec 2014: EUR 1.9 million). This item includes regular amortisation of intangible assets in the amount of EUR 1.2 million (Oct 2014 – Dec 2014: EUR 1.1 million).

The EBITDA after 3 months was EUR 8.0 million (Oct 2014 – Dec 2014: EUR 7.2 million), which is an increase of 11%. The corresponding EBIT could also be increased to EUR 5.8 million, which was 10% better than the prior-year figure of EUR 5.3 million. The EBIT margin decreased slightly from 8.6% (Oct 2014 – Dec 2014) to 8.1% (Oct 2015 – Dec 2015). The financial result after 3 months improved significantly from minus EUR 1.3 million (Oct 2014 – Dec 2014) to minus EUR 0.6 million (Oct 2015 – Dec 2015).

The EBT increased by 33% after 3 months to EUR 5.2 million (Oct 2014 – Dec 2014: EUR 3.9 million). The comparatively high income tax burden of 41% in the same quarter of the prior year (Oct 2014 – Dec 2014) declined to 30% in the current reporting period (Oct 2015 – Dec 2015).

Earnings after tax rose to EUR 3.7 million (Oct 2014 – Dec 2014: EUR 2.3 million). The average number of shares outstanding in the reporting period was an unchanged 4,982,000. The earnings per share for this 3-month period were EUR 0.73 (Oct 2014 – Dec 2014: EUR 0.46).

## Assets and Financial Situation

### Group Balance Sheet

Despite the major increase in business volume, total assets declined to EUR 161.9 million as at 31 December 2015 (30 September 2015: EUR 168.0 million).

Non-current assets decreased slightly from EUR 83.2 million (30 September 2015) to EUR 82.7 million (31 December 2015). This development is attributable primarily to a decline in other intangible assets (minus EUR 0.9 million), while the financial assets increased (plus EUR 0.5 million). Tangible fixed assets increased by EUR 0.3 million to 10.2 million (31 December 2015). Deferred tax assets posted a slight decrease of EUR 0.1 million to 1.0 million (31 December 2015).

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Current assets decreased from EUR 84.8 million (30 September 2015) to EUR 79.2 million (31 December 2015). The increase in trade accounts receivable by EUR 3.8 million to 40.1 million (31 December 2015) is attributable primarily to the high level of license sales. Cash and cash equivalents declined by EUR 9.6 million to 31.4 million (30 September 2015: EUR 41.0 million). A tranche of promissory notes in the amount of EUR 12.0 million was repaid early on 30 October 2015.

Equity as at 31 December 2015 improved by EUR 3.7 million to 57.5 million as a result of the good earnings trend. The equity ratio was 35% (30 September 2015: 32%).

The decline in non-current liabilities by EUR 0.7 million to 50.5 million (31 December 2015) includes decreases in long-term financial liabilities (minus EUR 0.2 million), deferred tax liabilities (minus EUR 0.4 million) and other liabilities (minus EUR 0.2 million).

Current liabilities declined by EUR 9.0 million to 54.0 million (31 December 2015). It was primarily the early repayment of a promissory note tranche totalling EUR 12.0 million made on 30 October 2015 that led to a reduction in current financial liabilities from EUR 16.0 million (30 September 2015) to EUR 3.9 million (31 December 2015). The other liabilities declined by EUR 1.9 million. The EUR 4.2 million increase in trade accounts payable is partly a result of the high level of license sales. The current income tax liabilities increased by EUR 1.2 million.

Net liquidity improved by EUR 2.7 million from 3.5 million (30 September 2015) to EUR 6.2 million (31 December 2015).

### Cash Flow and Investments

Cash flows from operating activities increased by EUR 1.8 million to 4.3 million (Oct 2014 – Dec 2014: EUR 2.5 million). It was primarily the high level of earnings – the EBITDA was EUR 8.0 million (Oct 2014 – Dec 2014: EUR 7.2 million) – that led to this positive development.

Cash flows from investing activities totalled minus EUR 1.4 million in the current reporting period (Oct 2014 – Dec 2014: minus EUR 0.4 million) and includes accelerated technology investments in expanding the managed cloud services business. The free cash flow therefore amounts to EUR 2.9 million in the current reporting period (Oct 2014 – Dec 2014: EUR 2.1 million).

The cash flow from financing activities of minus EUR 12.6 million (Oct 2014 – Dec 2014: minus EUR 0.9 million) primarily includes the early repayment of a promissory note tranche in the amount of EUR 12.0 million. Despite this repayment, cash funds totalled EUR 31.4 million as at 31 December 2015 (31 December 2014: EUR 34.5 million).

### Employees / Corporate Governance / Opportunities and Risk Report

The size of our workforce mirrors our business performance. The staffing strength as at 31 December 2015 increased 10% to 1,229 employees (31 December 2014: 1,121 employees). The average personnel capacity for the 3-month period rose 9% from 998 (Oct 2014 – Dec 2014) to 1,086 (Oct 2015 – Dec 2015) full-time positions. Trainees and apprentices are included in these figures. The prior-year figures were adjusted accordingly. The prior-year figures for the two non-financial performance indicators employee retention and health index (see the section Internal Management System, page 20, in the Annual Report 2014/15) are available only on a full-year basis. Publication of our corporate governance Declaration of Conformity for the current financial year is scheduled for mid-February 2016. During the current reporting period, there were no significant changes in terms of the opportunities and the risk profile as compared to the estimates and assessments presented in the Annual Report 2014/15 (see Opportunities and Risk Report, page 29ff., in the Annual Report 2014/15).

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## Outlook for the Financial Year 2015/16

We remain committed to our forecast of 2 November 2015 whereby revenues for 2015/16 are expected to be within a range of EUR 255 to 265 million with an EBIT of from EUR 17.5 to 19.5 million. Potential economic setbacks continue to pose a significant risk to achieving these forecasts.

## Subsequent Events

No further events subject to disclosure occurred since 31 December 2015.

## Group Income Statement and Other Comprehensive Income

from 1 October to 31 December 2015

in KEUR	10/2015 – 12/2015	10/2014 – 12/2014
<b>Profit and Loss Account</b>		
<b>Sales revenues</b>	<b>70,781</b>	<b>61,403</b>
Other operating income	625	620
Cost of materials and purchased services	-27,394	-22,105
Personnel expenses	-26,788	-24,233
Depreciation and amortisation	-2,209	-1,902
Other operating expenses	-9,255	-8,526
<b>EBIT</b>	<b>5,760</b>	<b>5,257</b>
Financial income	76	103
Financial expense*	-640	-1,448
<b>Financial result*</b>	<b>-564</b>	<b>-1,345</b>
<b>Earnings before tax (EBT)*</b>	<b>5,196</b>	<b>3,912</b>
Income tax	-1,537	-1,598
<b>Earnings after tax</b>	<b>3,659</b>	<b>2,314</b>
<i>attributable to equity holders of the parent*</i>	3,646	2,305
<i>attributable to non-controlling interests*</i>	13	9
<b>Other comprehensive income</b>		
Unrealised profits (+) / losses (-) from currency translation	22	8
<b>Items that are or may be reclassified to profit or loss</b>	<b>22</b>	<b>8</b>
<b>Other comprehensive income</b>	<b>22</b>	<b>8</b>
<b>Total comprehensive income*</b>	<b>3,681</b>	<b>2,322</b>
<i>attributable to equity holders of the parent*</i>	3,668	2,313
<i>attributable to non-controlling interests*</i>	13	9
<b>Undiluted and diluted earnings per share</b>		
Earnings per share in EUR*	0.73	0.46
Average number of shares outstanding (undiluted and diluted)	4,982,000	4,982,000

\* Prior year adjusted according to the 2014/15 consolidated financial statements

## Group Balance Sheet

as at 31 December 2015

ASSETS in KEUR	31.12.2015	30.09.2015
<b>Non-current assets</b>		
Goodwill	19,784	19,990
Other intangible assets	44,783	45,694
Tangible fixed assets	10,165	9,876
Financial assets	5,519	4,981
Other assets	1,445	1,467
Deferred tax assets	1,048	1,159
	<b>82,744</b>	<b>83,167</b>
<b>Current assets</b>		
Inventories	537	1,229
Trade accounts receivable	40,069	36,262
Current income tax assets	383	492
Financial assets	3,251	3,100
Other assets	3,513	2,686
Cash and cash equivalents	31,442	41,041
	<b>79,195</b>	<b>84,810</b>
<b>Total assets</b>	<b>161,939</b>	<b>167,977</b>
<b>EQUITY AND LIABILITIES</b> in KEUR	<b>31.12.2015</b>	<b>30.09.2015</b>
<b>Equity</b>		
Issued share capital	14,946	14,946
Capital reserve	11,228	11,228
Other reserves	628	606
Retained earnings	30,582	26,936
<b>Share of equity attributable to equity holders of the parent</b>	<b>57,384</b>	<b>53,716</b>
<b>Non-controlling interests</b>	<b>102</b>	<b>89</b>
<b>Total equity</b>	<b>57,486</b>	<b>53,805</b>
<b>Non-current liabilities</b>		
Provisions	36	34
Post-employment benefit liabilities	3,292	3,210
Financial liabilities	21,310	21,520
Deferred tax liabilities	14,454	14,815
Other liabilities	11,387	11,615
	<b>50,479</b>	<b>51,194</b>
<b>Current liabilities</b>		
Provisions	1,203	1,615
Current income tax liabilities	6,476	5,300
Financial liabilities	3,903	16,008
Trade accounts payable	15,151	10,948
Other liabilities	27,241	29,107
	<b>53,974</b>	<b>62,978</b>
<b>Total liabilities</b>	<b>104,453</b>	<b>114,172</b>
<b>Total equity and liabilities</b>	<b>161,939</b>	<b>167,977</b>



## Group Cash Flow Statement

from 1 October to 31 December 2015

in KEUR	10/2015 – 12/2015	10/2014 – 12/2014
<b>Earnings before tax*</b>	<b>5,196</b>	<b>3,912</b>
Amortisation of intangible assets	1,207	1,064
Depreciation of tangible fixed assets	1,002	838
Financial result*	564	1,345
<b>EBITDA</b>	<b>7,969</b>	<b>7,159</b>
Increase (+) / decrease (-) in cumulative value adjustments and provisions	-43	-596
Other non-cash expense (+) and income (-)	-96	-14
<i>Changes in assets and liabilities:</i>		
Increase (-) / decrease (+) in trade receivables	-4,097	-2,678
Increase (-) / decrease (+) in financial assets	-676	389
Increase (-) / decrease (+) in other assets	114	-175
Increase (+) / decrease (-) in trade payables	4,198	1,622
Increase (+) / decrease (-) in other liabilities	-2,605	-2,759
Income tax paid	-423	-433
<b>Cash flow from operating activities</b>	<b>4,341</b>	<b>2,515</b>
Purchase of intangible, tangible fixed and other assets	-1,599	-608
Sale of intangible, tangible fixed and other assets	105	70
Interest received	75	103
<b>Cash flow from investing activities</b>	<b>-1,419</b>	<b>-435</b>
Repayment of loans and long-term financial liabilities	-12,000	0
Interest paid	-216	-246
Repayment of finance leases	-335	-328
Increase in shareholding in consolidated equity interests	0	-295
Dividend payments to shareholders, non-controlling interests and other parties	0	-23
<b>Cash flow from financing activities</b>	<b>-12,551</b>	<b>-892</b>
<b>Increase / decrease in cash and cash equivalents</b>	<b>-9,629</b>	<b>1,188</b>
Effect of exchange rate fluctuations on cash funds	30	10
Cash funds at the beginning of the period	41,041	33,347
<b>Cash funds at the end of the period</b>	<b>31,442</b>	<b>34,545</b>

\* Prior year adjusted according to the 2014/15 consolidated financial statements

## Statement of Changes in Equity of the Group

from 1 October to 31 December 2015

in KEUR	Share of equity attributable to equity holders of the parent				Non-controlling interests	Total shareholders' equity
	Issued share capital	Capital reserve	Currency translation	Retained earnings		
<b>1 October 2015</b>	<b>14,946</b>	<b>11,228</b>	<b>606</b>	<b>26,936</b>	<b>89</b>	<b>53,805</b>
Earnings after tax	0	0	0	3,646	13	3,659
Other comprehensive income	0	0	22	0	0	22
<b>Total comprehensive income</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>3,646</b>	<b>13</b>	<b>3,681</b>
Distribution to non-controlling interests	0	0	0	0	0	0
Acquisition of non-controlling interests without a change in control	0	0	0	0	0	0
<b>Transactions with owners of the company</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>31 December 2015</b>	<b>14,946</b>	<b>11,228</b>	<b>628</b>	<b>30,582</b>	<b>102</b>	<b>57,486</b>
<b>1 October 2014*</b>	<b>14,946</b>	<b>11,228</b>	<b>420</b>	<b>20,094</b>	<b>140</b>	<b>46,828</b>
Earnings after tax*	0	0	0	2,305	9	2,314
Other comprehensive income	0	0	8	0	0	8
<b>Total comprehensive income</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>2,305</b>	<b>9</b>	<b>2,322</b>
Distribution to non-controlling interests	0	0	0	0	-23	-23
Acquisition of non-controlling interests without a change in control*	0	0	0	26	-60	-34
<b>Transactions with owners of the company</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>-83</b>	<b>-57</b>
<b>31 December 2014</b>	<b>14,946</b>	<b>11,228</b>	<b>428</b>	<b>22,425</b>	<b>66</b>	<b>49,093</b>

\* Prior year adjusted according to the 2014/15 consolidated financial statements

## Shares Held by Board Members

as at 31 December 2015

SHARES	31.12.2015 Direct	31.12.2015 Indirect	30.09.2015 Direct	30.09.2015 Indirect
<b>Supervisory Board</b>				
Josef Blazicek	6,500	12,000	6,500	12,000
Peter Brogle	42,513	0	42,513	0
Peter Fritsch	24,000	0	24,000	0
Friedrich Roithner	0	0	0	0
Jörgen Dalhoff	250	0	250	0
Detlef Mehlmann	0	0	0	0
<b>Management Board</b>				
Lars Landwehrkamp	50,000	22,500	50,000	22,500
Stefan Land	32,000	0	32,000	0
	<b>155,263</b>	<b>34,500</b>	<b>155,263</b>	<b>34,500</b>

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## Investor Relations

### Facts and Figures

#### Key Figures of the Share

ISIN / WKN	DE0005110001 / 511 000
Market Segment	Prime Standard
Date of Listing	30 November 1998
Share Capital	EUR 14.95 million
Number of Shares	4,982,000 (registered shares)
Par Value	EUR 3

#### Shareholder Structure

(Approximate distribution based on shareholder statements)

Pierer Industrie AG	25%
Unternehmens Invest AG	25%
BEKO HOLDING GmbH & Co. KG	12%
Qino Capital Partner AG	10%
Management and Supervisory Board (direct and indirect)	4%

#### Financial Calendar

17 March 2016	Annual General Meeting
12 May 2016	Publication of Half-Year Financial Report as at 31 March 2016
9 August 2016	Publication of Quarterly Statement as at 30 June 2016
14 December 2016	Publication of Annual and Consolidated Financial Statements 2015/16
14 December 2016	Press Conference on Annual and Consolidated Financial Statements
15 December 2016	Analyst Conference

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#### All for One Steeb

All for One Steeb AG is number 1 in the German-speaking SAP market with the largest installed midmarket customer base. The full-service provider's portfolio comprises end-to-end solutions along the whole of the IT value chain. This is why market observers also rank All for One Steeb amongst the leading IT service providers in the extended market for Outsourcing and Cloud Services, HANA, Business Analytics and Performance Management, Human Capital Management, Application Management Services or Communications and Collaboration.

As a one-stop-shop and general contractor, All for One Steeb employs more than 1,200 employees and serves over 2,000 clients among machinery and equipment manufacturers, automotive suppliers, consumer goods industry, technical wholesalers and project and engineering services providers. Out of the enterprise cloud of its data centers, All for One Steeb provides high-availability IT operations as full service for all business-related IT systems, including SAP Solutions, Microsoft Exchange, Sharepoint and Skype for Business. As a founding member of United VARs, the global network of leading SAP partners, All for One Steeb guarantees a comprehensive consulting and service portfolio as well as the best local support in more than 70 countries. All for One Steeb ranks among Germany's best employers (Great Place to Work) and the best IT consultants for the German midmarket (TOP CONSULTANT).

[www.all-for-one.com](http://www.all-for-one.com)

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